

YTD-financial performance

Above our expectations



€m	YTD Q3 2020	YTD Q3 2021
Revenue	147.6	148.9
EBITDA (as reported)	19.5	15.2
EBITDA Margin (as reported)	13.2 %	10.2%
Depreciation/ Amortisation	14.6	13.5
Consolidated Profit	3.8	2.2
EPS (basic/diluted Euro)	0.24	0.14

Revenue slightly above prior year (increase of €m 1.3 or 0.9 %, 2.1% without negative currency effect)

- Increase in Mail Services (€ m 2.7) and Software & BPA and IoT (€ m 1.0), Franking & Office Solutions at the same level excluding currency effects (€ m 2.4 decline, thereof € m 2.1 negative currency effect)
- Negative impact on revenue from pandemic situation slowed down in Q3 2021

EBITDA as reported lower than previous year but at upper end of guidance

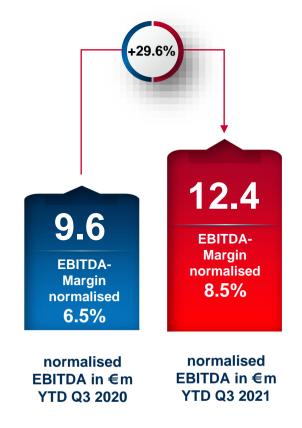
- Positive impact from first wave of started restructuring measures (€ m 5.2)
- Negative impact from increased change in inventories hence, margin from sales still not in income statement – to be realized in Q4 2021 and Q1 2022 (estimated margin of € m 1.0 to € m 1.5)
- Negative impact on EBITDA-margin from higher share of Mail Services (€ m 2.8)
- Negative impact from non-recurring items (€ m 2.8) thereof expenses for next wave of restructuring measures (€ m 1.0); prior year period positively impacted by received subsidies (€ m 2.4)

Normalised EBITDA improving



Underlying positive development of operating profitability – without own work capitalised, exchange rates and received subsidies

€m	YTD Q3 2020	YTD Q3 2021
EBITDA (as reported)	19.5	15.2
Own work capitalised	-7.4	-4.0
Corona-related subsidies	-2.4	-0.2
Currency effects	-	1.4
Normalised EBITDA	9.6	12.4



Free Cash Flow and Net Debt





Free Cash Flow €m	YTD Q3 2020	YTD Q3 2021
Cash flow from operating activities	17.6	9.6
Free cash flow	7.1	4.6
Cash (without postage held)	19.9	18.5

- Negative impact from increased inventories (€ m 4.7)
- Negative impact from one-off payments (Bonus, severance to prior Management Board Members, € m 2) for prior periods
- Cash flow from operating activities without the above-mentioned issues would amount to € m 16.3.

- Net Debt €m
 31.12.2020
 30.09.2021

 Financial Debt (incl. Leasing)
 47.0
 39.9

 Cash (without postage held)
 23.2
 18.5

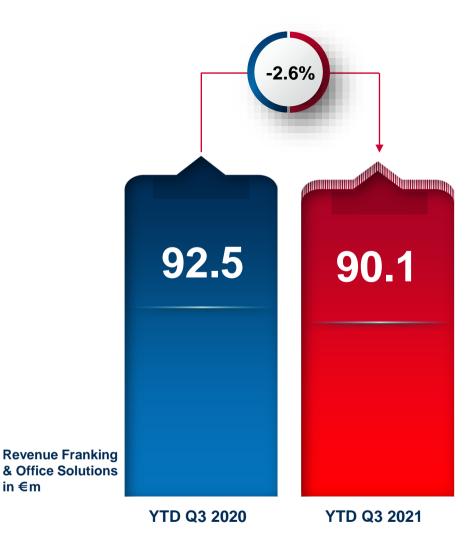
 Net Debt
 23.8
 21.4
- Net debt reduced by €m 2.4 despite reduced Free cash flow – including installments made on banking facilities (€m 6.9)
- Financial covenants are met in Q1 through Q3 2021
 and active communication with lenders continued

FP Franking & Office Solutions









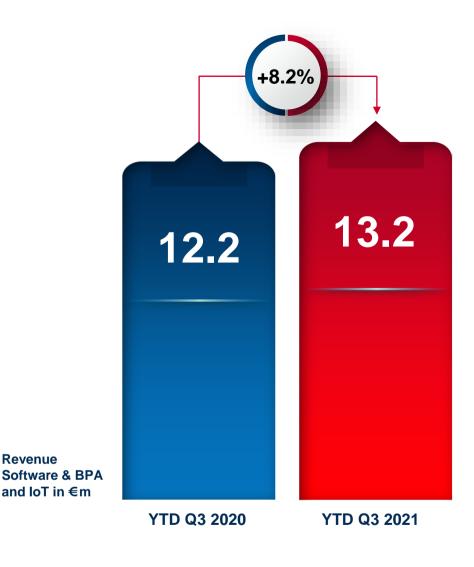
- Negative global impact from pandemic situation, with different levels across regions easing up in Q3
- Negative currency impact of € m 2.1
- Revenue increase in office solutions exceeding € m 1.0
- Benefit from recurring revenues also in YTD Q3 2021
- Overall market trend for remaining Q4 2021 with continuous pandemic situation and global supply-chain issues still remains somewhat unclear

FP Software & BPA and IoT



Continuous progress to enhance solutions for customers' communication processes





Input- & Outputmanagement

- Inputmanagement further solutions development and new customer wins
- Outputmanagement still impacted from lower/postponed customer activity due to the pandemic situation
- Focus on selling the full offering

FP Sign and De-Mail

- FP Sign continuous addition of new features supporting enterprise sales and low-touch/now-touch onboarding
- Focused sales activities, new customer wins
- Growing demand for e-justice communication solutions
- De-Mail strengthened sales activities after major competitor announced exit from business

FP Parcel Shipping, Vision 360

US, UK and D international sales roll-out ongoing

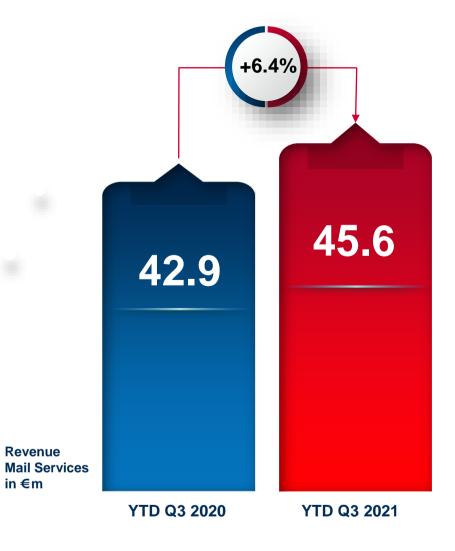
FP Mail Services

in €m

Continuous increase in challenging market environment







- Revenue increase above expectations, driven by higher share in franking service
- Continuous focus on profitable revenue
- Ongoing productivity improvement by end-to-end process optimisation
- Overall market decline in mail volume prevails

FUTURE@FP - first results achieved

5 key programs to bring FP back on the growth path



1. Right Sizing – Right Shoring

New Operating
Model

3. FRP/CRM

Digital Business Foundation

5. Increase Value for Customers

"Wave 1"

Restructuring –
Reduce overhead and simplify organisation
Savings realised

YTD Q3 2021: €m 5,2 (Exit-RR: €m 9 better)

"Wave 2"

Restructuring & Nearshoring

Clear responsibilities in **Business Units**:

Customer & Market centric approach

From **product manufacturer** to **solution provider**



Foundation for **operating** model

Automate and Digitalise Back-Office and Front-Office

Run FP by KPIs

Effective retention sales

"Basic"

Prerequisites for SaaS based business model and low-touch – now-

and low-touch – now-touch business

"Advanced"

Scale digital offering by enhancing data driven solutions

Customer Solutions:

Franking – stay relevant with integrated mailing & shipping and office solut.

FP Sign-Internationalize

IAB – from print to document processes

IoT – from Hardware to PaaS and SaaS

Tailored verticals & Focused niches

→ Wave 2 during 2022

done

 \rightarrow Q2/21 + 12 Months

→ Q4 2022

Continuous process

Revised Guidance for 2021

Revenues and EBITDA improved



	2020	2021 (previous)	2021 (revised)
REVENUE	€m 195.9	€m 192 – €m 200	€m 198 - €m 201
EBITDA-MARGIN	4.1 %	6 – 8 %	8.5 – 9.1 %
EBITDA	€m 8.0	€m 12 – 16	€m 17 – 18

Disclaimer

Statements in this release relating to future development and the Group's forecasts are based on our careful assessment of future events - based on economic forecasts and that the global economy will continue to recover. Any additional negative economic developments beyond this, such as a further lockdown of entire or specific economic sectors, may lead to actual results for fiscal year 2021 deviating from the forecast figures.





Revenue by Product and Service



Recurring revenue base

€m	YTD Q3 2020	YTD Q3 2021
Equipment sales & others	21.4	22.0
Service	17.0	14.7
Consumables	17.8	17.8
Teleporto	6.0	5.7
Mail Services	42.9	45.7
Software / Digital	12.2	13.7
Revenue acc. to IFRS 15	117.3	119.6
Finance Lease	9.0	7.5
Operate Lease	21.5	21.9
Revenue acc. to IFRS 16	30.5	29.4
Exchange Rate effect from hedge accounting	-0.2	-0.1
Revenue total	147.6	148.9

Major items YTD Q3 2021

- Negative impact on revenue from pandemic situation and currency effects on Franking & Office Solutions – stable business development
- Positive effect in Mail Services mainly due to performed restructuring
- Positive development in Software & BPA and loT mainly driven by growth within FP Sign and De-Mail and Digital Office
- Approximately 65% (64% in prior year period) of recurring revenues, underlining FP's resilient business model

Consolidated Statement

of profit and loss YTD Q3 2021



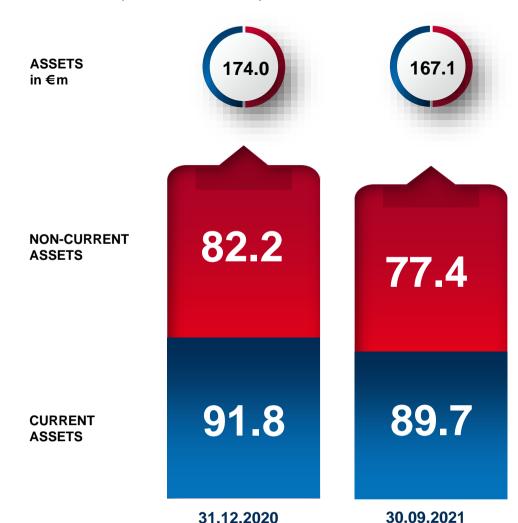
€m	YTD Q3 2020	YTD Q3 2021
Revenue	147.6	148.9
Change in inventories	0.6	2.9
Other own work capitalised	7.4	4.0
Total output	155.6	155.8
Cost of materials	69.8	74.6
Employee benefit expenses	45.8	42.6
Impairment losses and gains on trade receivables	1.1	0.8
Other expenses (less other income)	19.4	22.6
EBITDA	19.5	15.2
as % of revenue	13.2%	10.2%
Depreciation/Amortisation	14.6	13.5
Interest result	0.9	0.9
Other financial result including at-equity income	-0,1	0.8
Income taxes	-1.8	-1.2
Consolidated net income	3.8	2.2
EPS (€basic)	0.24	0.14
EPS (€diluted)	0.24	0.14

Financial Situation

Balance Sheet - Assets (30.09.2021)







Non-Current Assets

 Decrease in intangible assets mainly due to amortisation and depreciation

Current Assets

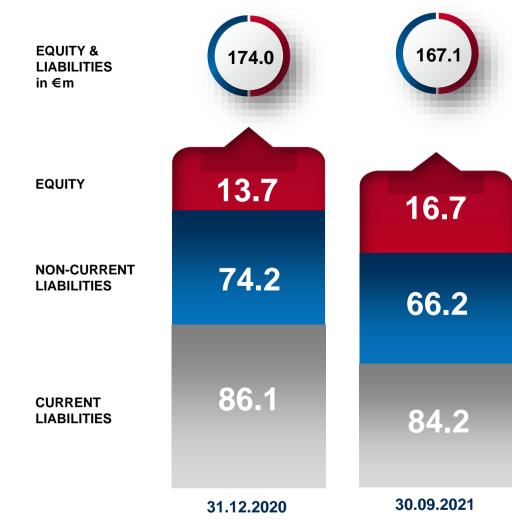
- Decrease in cash and cash equivalents (€ m 5.5), mainly due to made instalments on our credit facilities and other accelerated payments made possible due to improved cash management
- Decrease in other assets (€ m 1.5)
- Increase in inventories (€ m 4.7) in order to mitigate supply chain risks and slight increase in trade receivables (€ m 0.2) due to seasonality – partly mitigated by improved working capital management

Financial Situation

Balance Sheet - Equity & Liabilities (30.09.2021)







Equity ratio of 10.0 %

(31.12.2020: 7.9 %)

Non-current liabilities

 Decrease in bank liabilities mainly due to made installments (€ m 6.9)

Current liabilities

- Increase of tax liabilities (€ m 2.0) and other liabilities (€ m 2.1) due to seasonality
- Decrease in other accruals (€ m 3.5) and trade payables (€ m 1.8) due to seasonality



FP Management Board



Carsten Lind





Degree in M.Sc, Ba and EMBA

- Long-standing experience in technology companies: Regional CEO for 13 years in international IT & consulting companies such as CSC and Fujitsu as well as Asterion
- Before joining FP, he was Managing Partner at Bavaria Industries Group AG, where he served as Active Chairman for portfolio companies and inter alia was responsible for M&A activities

Martin Geisel

CFO since January 2021



Degree in Business Administration

- More than 30 years of experience working in the finance industry such as ISS Facility Services Holding GmbH and ISS Communication Services GmbH as well as Danaher Corporation, a US company listed on the stock market
- Chief Finance Officer of Leica Microsystems, Hach-Lange, and Fluke
- Martin Geisel possesses many years of experience in the areas of treasury, M&A and investment banking

The FP share

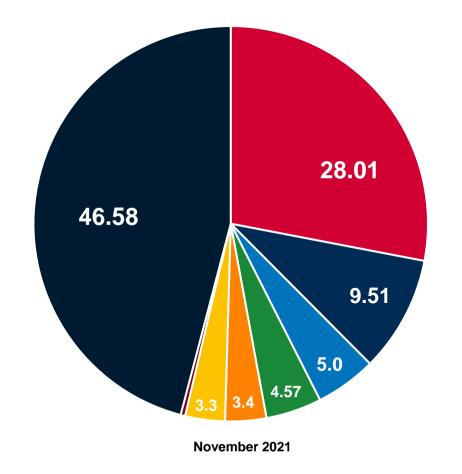
Strong & international shareholder base (in %)



shares 16,301,456

Market cap approx. € m 51¹

Prime Standard

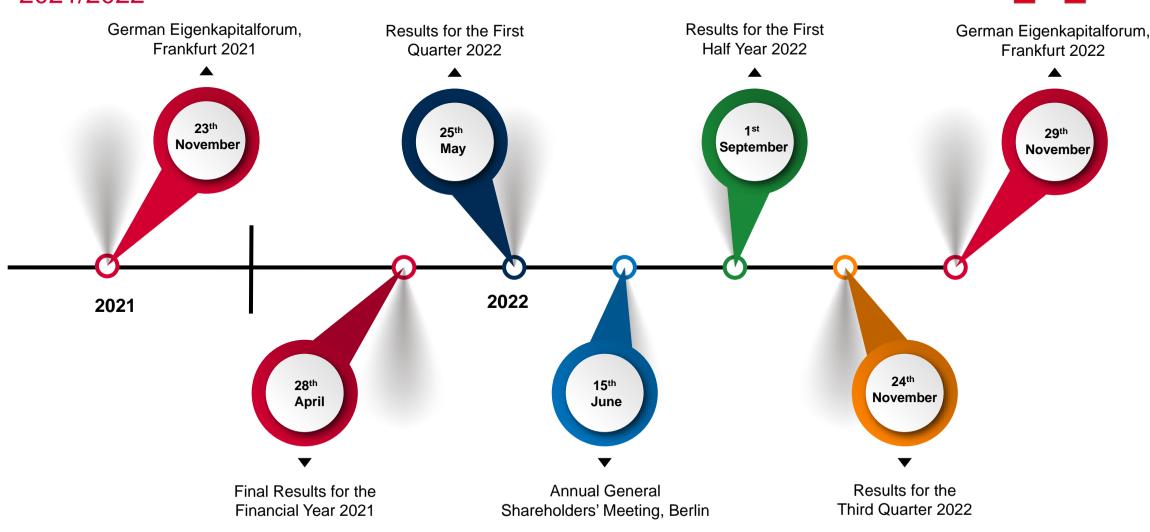


- Obotritia Capital KGaA (GER)
- Active Ownership Fund (LUX)
- SALTARAX GmbH (GER)
- Ludic GmbH (GER)
- Universal-Investment GmbH (GER)
- Magallanes Value Investors SA (ESP)
- Management Board
- Freefloat

¹ As of 18th November 2021, excluding 257,393 own shares.

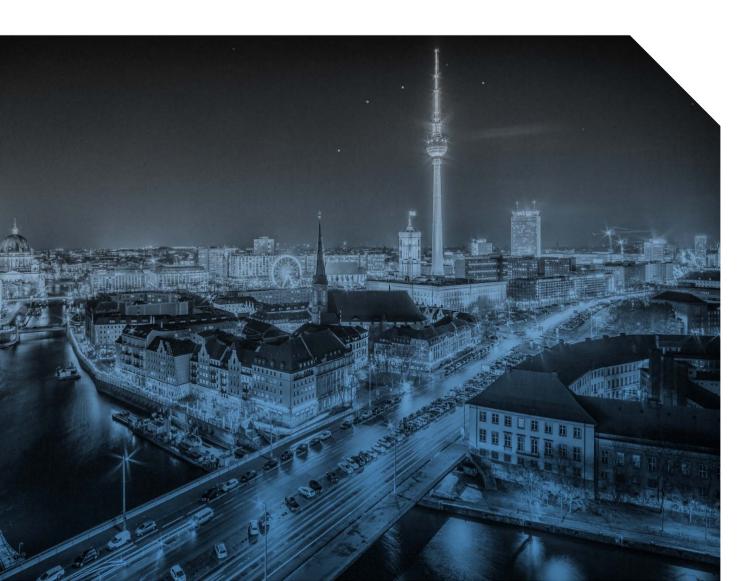
Financial Calendar

2021/2022



Contact





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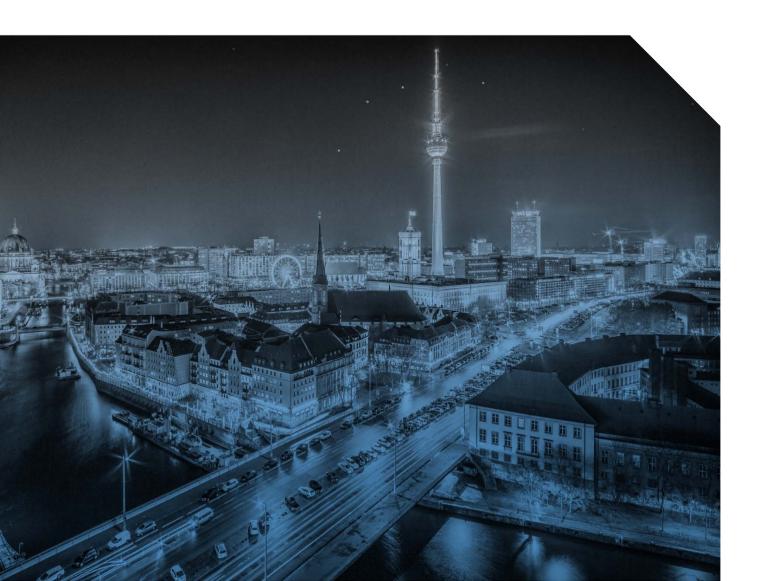
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Disclaimer





This report contains forward-looking statements on the business development of the Francotyp-Postalia Group. These statements are based on assumptions relating to the development of the economic and legal environment in individual countries and economic regions, which we have made on the basis of the information available to us and which we consider to be realistic at the time of going to press.

The estimates given entail a degree of risk, and the actual developments may differ from those forecast. Consequently, any unexpected fall in demand or economic stagnation in our key sales markets, such as Western Europe (and especially Germany) or in the USA, UK, or Canada will have a corresponding impact on the development of our business.

The same applies in the event of a shift in current exchange rates relative to the US dollar, sterling and Canadian dollars. In addition, expected business development may vary if the assessments of value-enhancing factors and risks presented in the 2020 Annual Report develop in a way other than we are currently expecting.